

1Q 2021 Results Update

About BTPN

BTPN Business Activities

Banking Industry Overview

1Q 2021 Financial Performance

CSR & Awards

Handling COVID-19 at BTPN





Bank BTPN Profile (Consolidated)

bank A MEMBER OF SMBC Group

As of March 2021



Total Assets

IDR 174.2 trillion

Total Employees

19,402 (75% Female)

Corporate Rating

• Fitch Ratings: 'AAA(idn)'; Stable Outlook

• Pefindo: 'idAAA'; Stable Outlook

Total Customers

~12.3 million customers

Shareholders as of 31 March 2021



Bank BTPN Shareholders	Percentages	Number of Shares	Nominal (in IDR million)
Sumitomo Mitsui Banking Corporation	92.43%	7,532,311,297	150,646
PT Bank Central Asia Tbk *	1.02%	83,052,408	1,661
PT Bank Negara Indonesia (Persero) Tbk **	0.15%	12,007,137	240
Public	5.23%	426,537,127	8,531
Treasury Stocks	1.17%	95,198,900	1,904
Total	100%	8,149,106,869	162,982

^{*} Meets the provisions of PP No.29 of 1999 concerning Purchase of Commercial Bank Shares and is a shares resulting from the conversion due to the Business Merger with PT Bank Sumitomo Mitsui Indonesia.

^{**} Shares resulting from the conversion due to the Merger with PT Bank Sumitomo Mitsui Indonesia.

Board of Commissioners









Takeshi Kimoto *Commissioner*



Ninik Herlani Masli Ridhwan Independent Commissioner



Irwan M. Habsjah *Independent Commissioner*



Edmund Tondobala *Independent Commissioner*

Board of Directors





Ongki Wanadjati Dana President Director



Kaoru Furuya *Deputy President Director*



Darmadi Sutanto *Deputy President Director*



Dini Herdini *Compliance Director*



Henoch Munandar *Director*



Adrianus Dani Prabawa Director



Yasuhiro Daikoku*

Director



Merisa Darwis
Director



Hiromichi Kubo
Director



Hanna Tantani Director

^{*}Yasuhiro Daikoku had submitted his resignation as Director through the letter dated 19 Mar'21 and had been approved by AGMS on 22 Apr'21. AGMS accordingly approved the appointment of Kan Funakoshi as Director who will be effectively assumes the office after obtaining the completed working permit and limited stay permit.

Bank BTPN's Medium-Term Aspirations Bank that serves all segments with digital technology



Vision

To become the first choice bank in Indonesia, which give significant change in the life of millions of people, mainly with the support of digital technology

Long Term Aspiration

Creating a financial business group and expanding business reach in the regional markets



ASEAN Regional Bank



- Building a solid organization and capability for future expansion
- Continuing to focus on the competitive advantage of our business

- Accelerate growth through <u>new</u> <u>investments</u> to expand business in Indonesia
- Leveraging the <u>synergy</u> between BTPN & SMNC Group banks
- Creating <u>incubation/IT hub</u> for new technology-based business in Indonesia
- Creating a <u>complete financial business</u> group with Bank BTPN as the center

- <u>Business expansion</u> from Indonesia <u>to</u> <u>regional market</u>
- Continue to strengthen business <u>as the</u> <u>core platform for SMBC's Asian-</u> <u>Centric Business Strategy</u>
- Contribute to building a <u>competitive</u> <u>Indonesian financial sector</u> in the midst of ASEAN economic integration

Bank BTPN's Values





Customer-centric

Focus on stakeholder interests



Proactive & Innovative

Step up and continue to innovate



Agile

Embrace change and move fast



Achieving The Best

Maintain and provide the best service quality

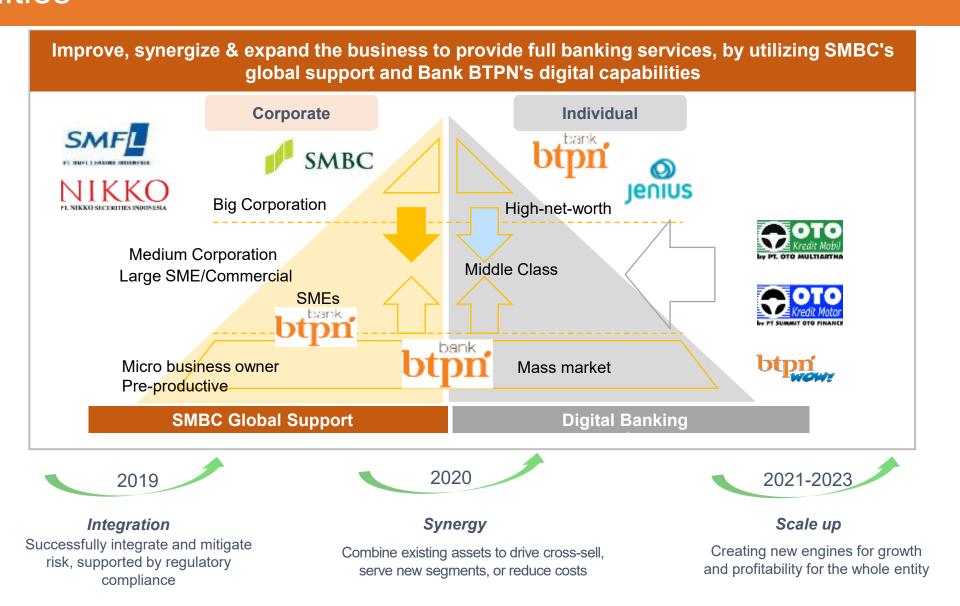


Synergy

Collaborate as one team

2 Competitive Advantages of Bank BTPN to achieve our aspirations: SMBC's global support & BTPN's digital capabilities





BTPN Syariah Overview

as of March 2021



Our Journey

- Established in 2010 as BTPN Sharia Unit; massive roll-out in 2011
- Spin-off as PT BTPN Syariah on 14 July 2014
- Listed as PT BTPN Syariah Tbk on 8 May 2018
- Changed name into PT Bank BTPN Syariah Tbk on 4 June 2020
- Officially became Bank BUKU 3 Category according to the approval of The Financial Services Authority on 7 July 2020
- Today: Spread across 23 provinces, with 12,000 employees (~95% female and ~44% high school graduates)
- Rating: Upgraded on November 2020 to AAA (idn) Fitch with stable outlook

Serving Sumatera, Java, NTT, Kalimantan and Sulawesi



1Q 2021 Performance

Customer & Coverage

Serving ~ 6 mn customers, ~ 4.0 mn active

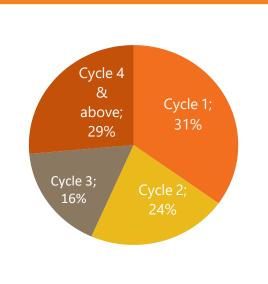


Coverage ~231k communities, in ~ 2.600 sub-districts

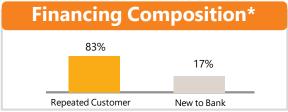
Assets NPF
17.3 trillion 2.1%

ROE ROA 25.8% 11.4%

Customers by Cycle







*based on outstanding



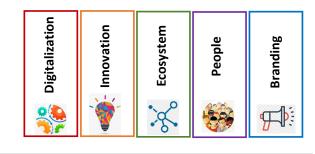
Retail Banking







Key Business Drivers



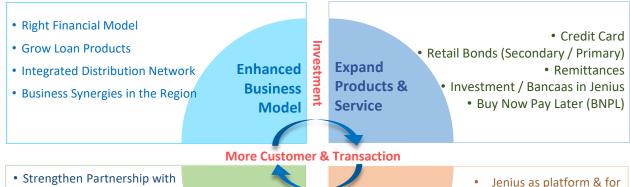
Management Discipline

Agile & Aggressive
Synergic & Result Oriented

Retail Banking Group

Include Retail Lending Business, Wealth Management Banking, Digital Banking, Branchless Banking & Micro Business

Execution Strategy



Innovation

Build

Ecosystem

- Strengthen Partnership with merchants & ecommerce players
- Linked with domestic & international payment gateway
- Access to instalment payment at offline merchants for Credit Card

- Digitalization
- Jenius as platform & for transactional & loan products
- End to end straight through processes
 - Digital Banking structure within Retail Banking

Retail Banking









80.8 K followers



110 K page likes

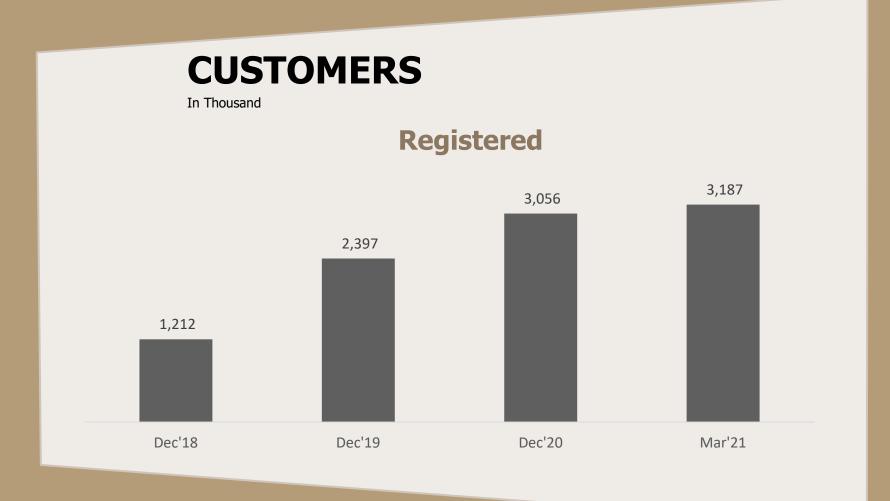


185K followers









Business Banking



Business Banking Group includes SME and Consumer Finance Business

Business Model FINANCIAL SOLUTION Access to Market Simple – flexible – fast Open access to the financial services: market: Supply Chain Loan products (PRK, PB, Financing to facilitate PAB/Investment Loans) customers in dealing with Asset Based **Financing Product** suppliers and buyers Growth **Business owner CAPACITY DEVELOPMENT** • Bisnis Info Partner • Bisnis Club Partner



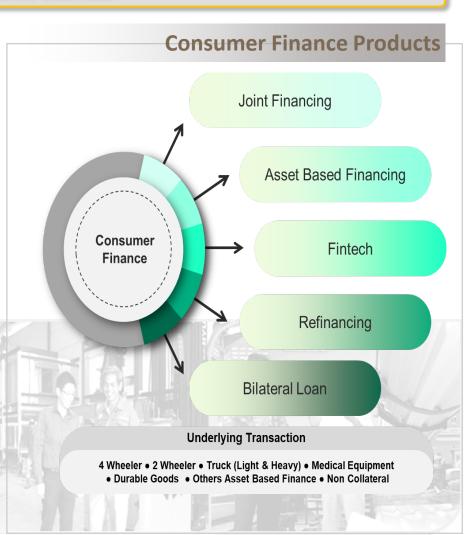
Target Market

SME

SMEs (under Individual names and PT Company) with annual sales turnover between IDR 2,5 bio and IDR 500 bio

Consumer Finance

- Multifinance Company
- Fintech
- Others



The 3-pronged SME Operating Model

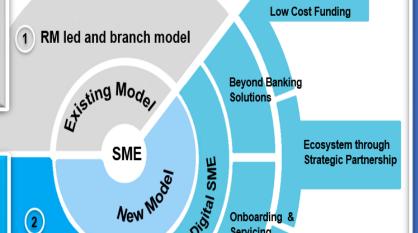
- powered by Digital



RM led & branch model

- To transform and digitalize internal processes to improve efficiency and speed to market
- To introduce digital solutions to help SMEs' business operations
- To continue serving SMEs who are traditional in nature

100% (1) **Current State** 30% (1 & 2) & 70% (3) Future State



Acquisition &

Partnership

Servicina

Loans: Data & Analytics lead credit model

Fee Income

Digital SME

a) Objective

- To scale NTB through ecosystem or strategic partnerships
- To grow SME lending portfolio by targeting under-served mass SME
- To build Operating Account through beyond banking solutions (Digital CFO proposition)

b) Target Market:

- Under-served & digital savvy mass SME- aligned with the growth of future SMEs within 3 years:
 - a. 2nd Generation Business Owners
 - b. Entrepreneurs served by FT
 - c. Businesses in growth hotspot

Aspiration: Journey towards becoming a **Digital SME Bank** where **SMEs are** powered by Digital (giving the bank the ability to scale and grow exponentially and profitably)

Supply Chain & Ecosystem

- To optimize traditional Anchor-led SCF model
- To build up ecosystem, connecting B-B-C (buyer & supplier, owner & employee)

Supply Chain &

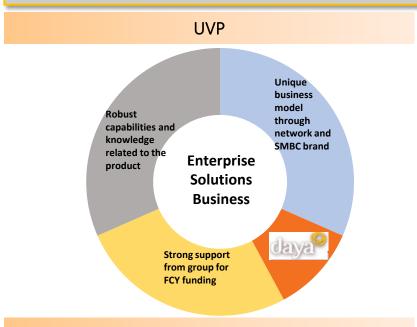
ecosystem

• To build scale and to grow Ecosystem through digital partnerships

Wholesale Banking Group



Corporate/Wholesale Banking Group includes Corporate/Wholesale Banking, Commercial Banking, Transactional Banking, Supply Chain Financing and Wholesale Funding



Target Segments

Target Company under Wholesale Banking Group:

- 1. Local Companies
- 2. MNC
- 3. State-owned Enterprises
- 4. Japanese Corporations
- 5. Bank and Non-Bank FI
- 6. Commercial Companies

Products and Services

Hedging Products (*):

- IRS/CCS
- Forex Transactions
- (*) But not limited to the above products

Cash Management Products:

- Current Account, Term Deposits
- Payment (ACH, RTGS, Payroll, Wires)
- E-Tax Payment (non-import and import tax
- Collections (ACH, RTGS, Payroll, Wires, Cheque/Cash Deposit, GIRO Collection)
- GIRO Depository Service
- Virtual Account
- Internet Banking/ Host-to Host
- Liquidity Management (domestic cash polling)

Treasury

WB Products & Service

Manageme nt

Cash

Supply

Coverage

Chain

Financing

Supply Chain Financing Products:

- · Distributor Financing
- Supplier Financing

Loan Products:

- Bilateral and Syndication Loans (IDR, USD, and JPY)
- Project/ Structured Finance
- ECA

Trade

Finance

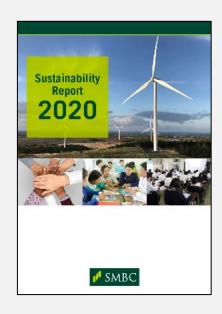
 Green Loan /Sustainability Linked Loan (SLL)

Domestic, Export and Import Trade Products:

- Import LC Issuance / Import Bill Negotiation
- Export LC Advising / Confirmation / Export Bill Collection/Negotlation
- Documentary Collection (DP, DA)
- Trust Receipt / Trade Loan
- Structured Trade Finance
- Receivable Purchase
- Bank Guarantees / SBLC
- · Trade Avalization

Green Banking: New Way to Next Level Banking





SMBC Group Green x Globe 2030

SMBC Group's Sustainability Roadmap into 2030

Translating Global
Strategies into Local
Initiatives

Strategic intent is to be at the forefront of SLL (Sustainability Loan Linked)/Green Financing Projects in Indonesia

Example:

- 1) Wind Power Plant in Sidrap: Indonesia's first 'Wind Farm' with a capacity of 75 MW
- 2) Hydroelectric Power Plant in Asahan
- 3) Sarulla Geothermal Power Plant which is the largest in the world.
- 4) Cirata Floating Solar Power Plant which is the first large-scale solar power project in Indonesia

Bank BTPN together with its parent company SMBC received three awards from The Asset Triple A Infrastructure Awards 2021:

- 1. Renewable Energy
 Deal of The YearWind related to
 Sidrap PLTB
 financing.
- 2. Renewable Energy Deal of The Year-Hydro related to the Asahan hydropower plant financing.
- 3. Project Finance House of the Year.



Banking Industry

Loan growth continue to experienced a contraction in 2021



Indonesia Banking Industry Financial Summary

IDR trillion	Mar'20	Dec'20	Mar'21	ΔΥοΥ
Total Assets	8,793	9,178	9,276	5.5%
Total Loans	5,712	5,482	5,496	-3.8%
Customer Deposits	6,214	6,665	6,805	9.5%
CASA	3,543	3,861	3,982	12.4%
Current Accounts	1,611	1,687	1,850	14.8%
Savings	1,932	2,174	2,132	10.4%
Time Deposits	2,672	2,805	2,822	5.6%
Net Profit	43	105	33	-22.9%
LDR	92.6%	82.5%	80.9%	-11.6%
NIM	4.3%	4.4%	4.6%	0.3%
NPL	2.8%	3.1%	3.2%	0.4%
CAR	21.7%	23.9%	24.0%	2.4%



Source: Indonesian Banking Statistics - Mar 2021, Indonesia Financial Services Authority (OJK)

About BTPN

BTPN Business Activities

Banking Industry Overview

1Q 2021 Financial Performance

CSR & Awards

Handling COVID-19 at BTPN





Financial Performance - Consolidated



1Q'21 Key Highlights

- Total Assets reached IDR 174.7T. Total Loan balance reached IDR 132.7T.
- Customer Deposits continue to grow, up by 2% YoY, reaching almost IDR 99T. CASA avg. balance up by 12% YoY (IDR 2.9T, largely equally contributed by retail & corporate). IDR Cost of Fund reduced from 5.6% YTD Q1'20 to 3.8% YTD Q1'21. CASA ratio increased to 31% in Q1 2021, vs 29% last year.
- Healthy liquidity and funding. As end of March 2021, LCR was recorded at 199.70% and NSFR 115.59%.
- Profit before tax increased by 19% YoY, mainly due to lower interest expense following reduction in cost of funds and one off positive adjustments in cost of credit and other operating income.
- Operating expense can be managed to decrease by 5% YoY due to lower personnel as well as facilities cost.
- Gross NPL 1.42%, better than industry's average.
- Solid capital structure. CAR at a healthy level of 27.53%.

Financial Performance - Consolidated



Balance Sheet (IDR billion)	Mar'20 (Unaudited)	Dec'20 (Audited)	Mar'21 (Unaudited)	Δ QoQ	ΔΥοΥ
Liquid Assets	31,771	39,426	35,004	-11%	10%
Loans (gross)	157,011	136,213	132,680	-3%	-15%
Total Assets	199,670	183,166	174,720	-5%	-12%
CASA	28,026	27,690	30,557	10%	9%
TD	69,092	73,099	68,371	-6%	-1%
Total Customer Deposits	97,117	100,789	98,927	-2%	2%
Borrowings & Subordinated Loan	64,069	44,718	37,196	-17%	-42%
Total Liabilities	167,965	150,201	140,703	-6%	-16%
Equity	31,705	32,965	34,018	3%	7%

Financial Performance - Consolidated



Income Statement (IDR billion)	1Q'20	4Q'20	1Q'21	∆QoQ	ΔΥοΥ
Net Interest Income	2,914	2,693	2,785	3%	-4%
Other Operating Income	442	376	466	24%	6%
Operating Income	3,356	3,069	3,251	6%	-3%
Operating Expense	(1,777)	(1,812)	(1,697)	-6%	-5%
Cost of Credit	(411)	(847)	(164)	-81%	-60%
Profit Before Tax	1,169	411	1,392	239%	19%
Net Profit After Tax	873	309	1,084	250%	24%
Net Profit After Tax attributable to the Shareholders	752	205	971	374%	29%
Net Profit After Tax - BTPN Syariah	402	348	375	8%	-7%

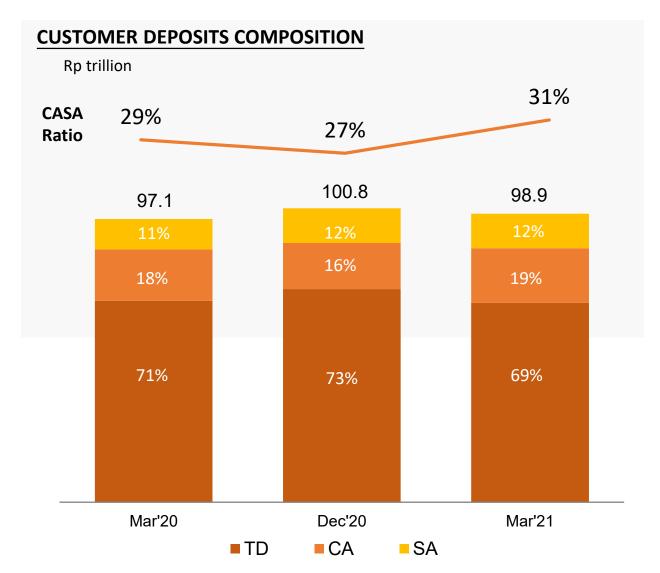
Key Financial Ratios - Consolidated



Ratios (%)	Mar'20 (Unaudited)	Dec'20 (Audited)	Mar'21 (Unaudited)	Δ Q oQ	ΔΥοΥ
NIM	6.89	6.11	6.75	0.64	(0.14)
NSFR	115.86	115.34	115.59	0.25	(0.27)
LCR	212.45	281.70	199.70	(82.00)	(12.75)
Loan to Funding	97.41	93.60	97.47	3.87	0.06
NPL (gross)	0.97	1.21	1.42	0.21	0.45
ROA	2.51	1.41	3.16	1.75	0.65
ROE	10.76	6.12	12.94	6.82	2.18
CAR	22.48	25.55	27.53	1.98	5.05

Deposits Growth





Customer Deposits (IDR billion)	Mar'20 (Unaudited)	Dec'20 (Audited)	Mar'21 (Unaudited)	Δ Q oQ	ΔΥοΥ
CASA	28,026	27,690	30,557	10%	9%
Current Account	17,584	15,761	18,730	19%	7%
Savings	10,441	11,929	11,827	-1%	13%
Time Deposits	69,092	73,099	68,371	-6%	-1%
Total Customer Deposits	97,117	100,789	98,927	-2%	2%

- CASA balance increased by 9% YoY. CASA Ratio increased to 31% in Mar'21 from 29% of the same period last year.
- Besides Customer Deposits, BTPN has diversified funding source from bonds, bilateral loans and inter-bank borrowings.
 BTPN also has a long-term borrowing facility from SMBC.

Loan Growth by Segment



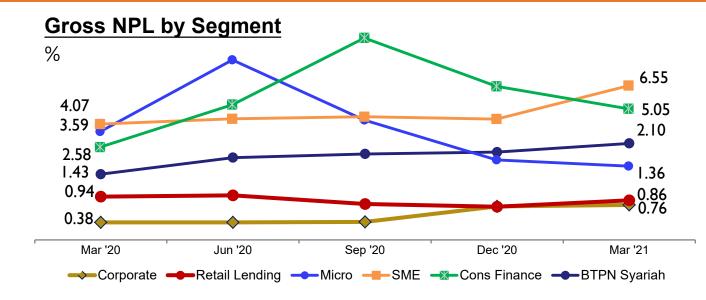
Loan Growth (IDR billion)	Mar'20 (Unaudited)	Dec'20 (Audited)	Mar'21 (Unaudited)	∆ Q oQ	ΔΥοΥ
Total Loan	157,011	136,213	132,680	-3%	-15%
Mature Businesses :	36,284	33,013	31,829	-4%	-12%
- Retail Lending	34,907	32,108	31,073	-3%	-11%
- Micro	1,377	905	756	-17%	-45%
Growth Businesses:	120,727	103,199	100,851	-2%	-16%
- Corporate	91,958	78,705	75,818	-4%	-18%
- SME	12,794	11,451	11,240	-2%	-12%
- Commercial	1,214	1,186	2,243	89%	85%
- BTPN Syariah	9,166	9,523	9,697	2%	6%
- Consumer Finance	5,172	2,026	1,515	-25%	-71%
- Others	423	308	338	10%	-20%

Asset Quality

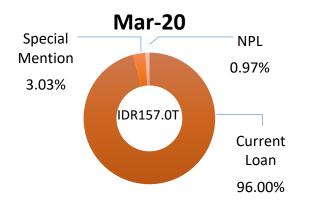


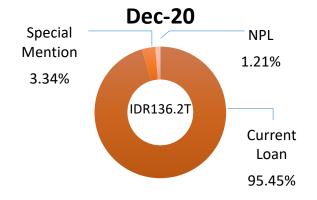
Asset Quality

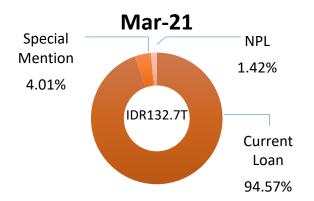
%	Mar-20	Dec-20	Mar-21
Gross NPL	0.97	1.21	1.42
Net NPL	0.46	0.50	0.58
Gross Cost of Credit	1.14	1.89	0.49
Loan Loss Provision/NPL	134.32	208.79	174.50



Loan by Collectability (% of Total Loan)

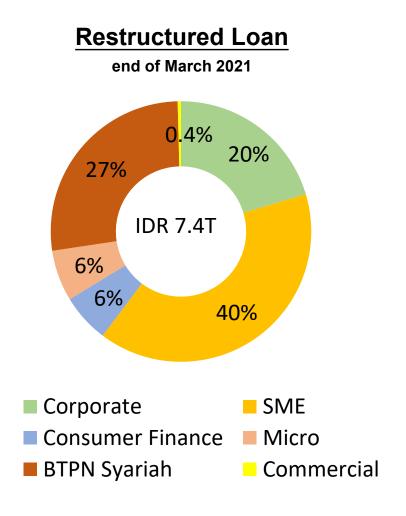


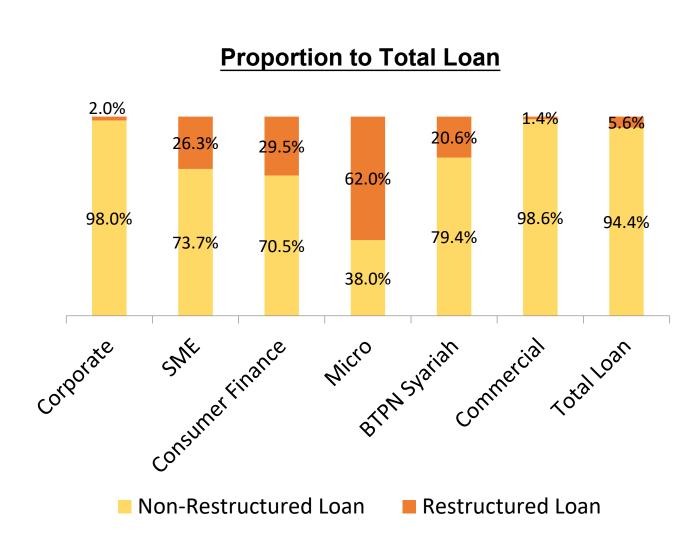




Loan Restructuring as of 1Q 2021







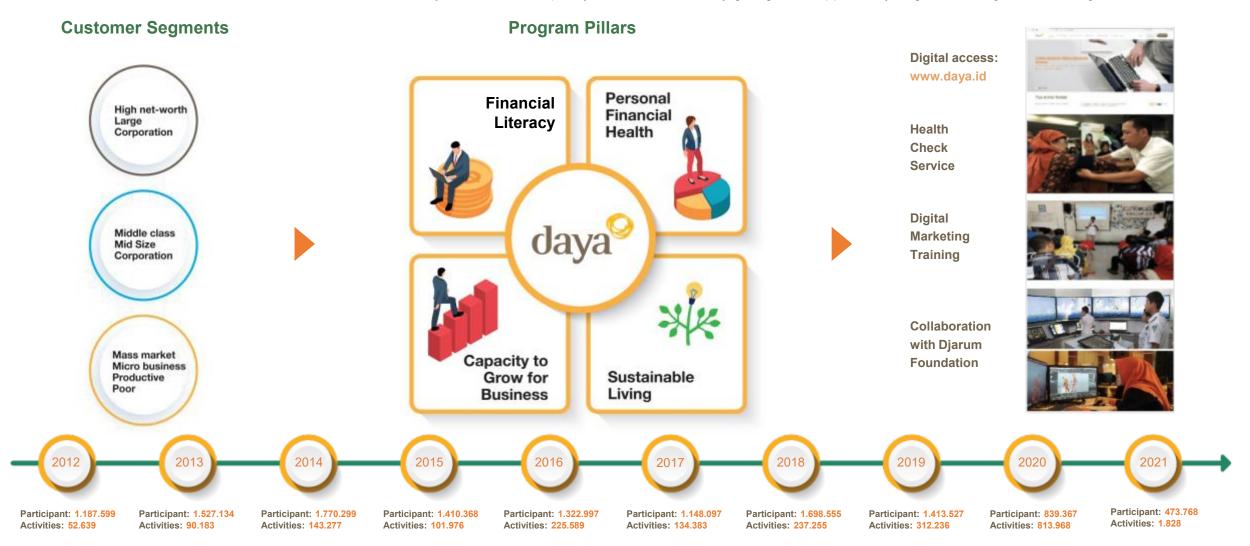


Daya Program

Corporate Social Responsibility



Manifestation of Bank BTPN's commitment to sustainably increase the capacity of the customers by giving them opportunity to grow and significant change in their lives.



2021 Awards





Telkomsel D'FRONTRUNNER AWARDS Retail Banking Category

Bank BTPN received an award from Telkomsel in their awarding program: D'FRONTRUNNER AWARDS "Thriving in an Uncertain World Through Transformation"

This program aimed to support and accelerate business digital transformation. Bank BTPN was selected for Retail Banking Category

About BTPN

BTPN Business Activities

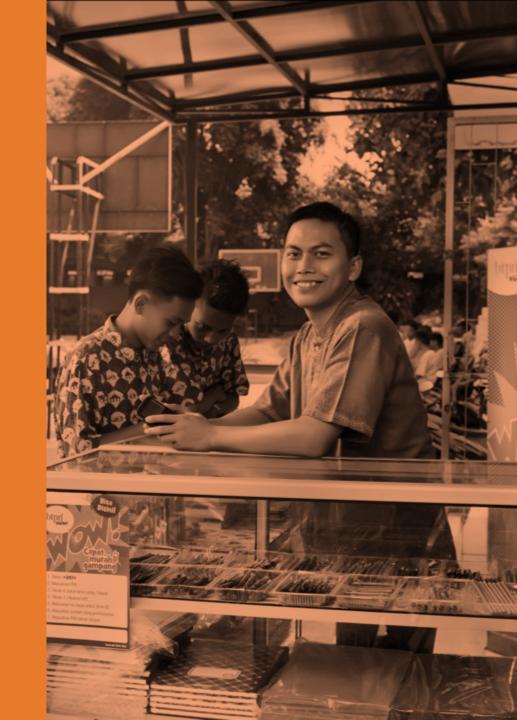
Banking Industry Overview

1Q 2021 Financial Performance

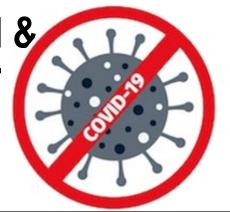
CSR & Awards

Handling COVID-19 at BTPN





ANTICIPATION & HANDLING OF COVID-19



HANDLING AND ANTICIPATION ACTION

- PROVIDE HAND SANITIZER AND **MASK**
- **VISITOR LIMITATION (including HEALTH DECLARATION FORM)**
- **TEMPERATURE CHECKING**
- TRAVEL WARNING
- **REGULAR DISINFECTANT SPRAY AT** ALL BTPN OFFICES / BRANCHES





FORM A DEDICATED TASK FORCE LED BY PRESIDENT DIRECTOR





Risk Management, Operations, Businesses, IT, Human Capital, Communications & Daya, Compliance and Legal



CARE FOR **STAFF**





CARE FOR **CUSTOMER**





Ф

MASKER & VITAMIN FOR

WFO EMPLOYEE

COMMUNICATION

TO STAFF



TRAVEL

WARNING

HEALTH

PROTOCOL







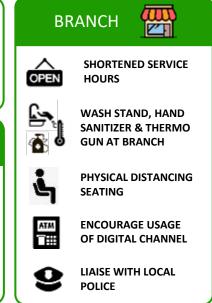














CARE FOR **COMMUNITY**





Organize donation from staff, management, BTPN including the SMBC Group with a total fund around IDR 14.4 billion

THANK YOU

